

**Attachment 5
RFP 400-09-403
CLIENT REFERENCES**

STATE OF CALIFORNIA

CALIFORNIA ENERGY COMMISSION
CONTRACTS OFFICE

CLIENT REFERENCES

ATTACHMENT 5

For the prime contractor and each subcontractor, provide a minimum of 3 references who can independently assess that prime's or subcontractor's effectiveness in previously delivering similar programs or responsibilities, use additional pages as needed.

Reference #1

Name of Organization	
Address	
Contact Name	
Contact Title	
Contact Phone Number	
Describe the <u>previously delivered similar programs or responsibilities.</u> services and products your firm provided to the organization.	